

Children's Hospital of Wisconsin, Inc. - Kenosha
6308 8th Avenue
Kenosha, WI 53143
(262) 653-2261

Type: GMS
Control: Other Not for Profit
Fiscal Year: 01/01/02 to 12/31/02

County: Kenosha
Analysis Area: Southeastern (2A)
Volume Group: 1

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 2A		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	. %	57.4%	.	66.8%	.	15.9%	.	. %	.
Obstetrics	. %	39.6%	.	41.0%	.	5.7%	.	. %	.
Pediatrics	16.4%	48.0%	0.34	19.8%	0.83	20.4%	0.80	15.3%	1.08
Total hospital	16.4%	55.9%	0.29	61.3%	0.27	31.3%	0.52	15.3%	1.08
Average Census (Patients)									
Adult medical-surgical	0.0	30.4	0.00	37.0	0.00	2.1	0.00	0.0	.
Obstetrics	0.0	3.9	0.00	5.5	0.00	0.0	0.00	0.0	.
Pediatrics	3.8	1.8	2.06	0.8	4.95	0.5	7.99	4.7	0.80
Total hospital	3.8	55.4	0.07	68.6	0.06	9.1	0.41	4.7	0.80
Average Length of Stay (Days)									
Adult medical-surgical	.	3.9	.	4.0	.	3.1	.	.	.
Obstetrics	.	2.4	.	2.5	.	2.1	.	.	.
Pediatrics	1.5	2.4	0.63	1.8	0.88	1.7	0.93	1.6	0.94
Total hospital	3.2	4.3	0.73	4.4	0.73	6.6	0.48	3.5	0.92
Surgical Operations									
Inpatient	0	1,424	0.00	1,736	0.00	36	0.00	0	.
Outpatient	0	3,187	0.00	4,499	0.00	152	0.00	0	.
Inpatient as % of all surgeries	. %	30.9%	.	27.8%	.	19.2%	.	. %	.
Outpatient Visits									
Non-emergency visits	1,003	75,046	0.01	98,482	0.01	8,386	0.12	730	1.37
Emergency visits	0	14,086	0.00	19,089	0.00	1,720	0.00	0	.
Full-time Equivalents (FTEs)									
Administrators	1.0	14.8	0.07	13.8	0.07	3.4	0.29	1.0	1.00
Nurses, licensed	7.5	160.1	0.05	202.8	0.04	19.7	0.38	5.6	1.34
Ancillary nursing personnel	1.4	54.3	0.03	49.1	0.03	8.1	0.17	2.0	0.70
All other personnel	2.6	384.2	0.01	515.4	0.01	38.0	0.07	2.0	1.30
Total FTEs	12.5	613.5	0.02	781.0	0.02	69.2	0.18	10.6	1.18
FTEs per 100 Patient Census (Adjusted)									
Administrators	36.1	14.6	2.47	9.6	3.76	36.0	1.00	14.1	2.56
Nurses, licensed	270.5	157.9	1.71	141.5	1.91	207.7	1.30	78.9	3.43
Ancillary nursing personnel	50.5	53.6	0.94	34.3	1.47	85.0	0.59	28.2	1.79
All other personnel	93.8	378.9	0.25	359.7	0.26	400.4	0.23	28.2	3.33
Total FTEs	450.8	605.0	0.75	545.0	0.83	729.0	0.62	149.3	3.02

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	23	Health maintenance		Beds set up and staffed	0	Bassinets	0
Discharges	895	organization (HMO)	Yes	Discharges	0	Total births	0
Inpatient days	1,378	Preferred Provider		Inpatient days	0	Newborn days	0
		organization (PPO)	Yes				

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)

General Medical-Surgical:							
Adult medical-surgical, acute	5	0	0	0	. %	0.0	.
Orthopedic	4	0	0	0	. %	0.0	.
Rehab. and physical medicine	4	0	0	0	. %	0.0	.
Hospice	4	0	0	0	. %	0.0	.
Acute long term care	4	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	1	23	895	1,378	16.4%	3.8	1.5
Obstetrics	5	0	0	0	. %	0.0	.
Psychiatric	4	0	0	0	. %	0.0	.
Alcoholism/chemical dependency	5	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	4	0	0	0	. %	0.0	.
Cardiac intensive care	4	0	0	0	. %	0.0	.
Pediatric intensive care	4	0	0	0	. %	0.0	.
Burn care	4	0	0	0	. %	0.0	.
Mixed intensive care	5	0	0	0	. %	0.0	.
Step-down (special care)	4	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	4	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE

Administrators/asst. administrators	1	0	1.0	Radiological services personnel	0	0	0.0
Physicians and dentists	0	0	0.0	Occupational therapists	0	0	0.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	0	0.0
Registered nurses	4	10	6.5	Physical therapists	0	0	0.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	0	0	0.0
Licensed practical nurses	0	0	0.0	Recreational therapists	0	0	0.0
Ancillary nursing personnel	0	3	1.4	Psychologists	0	0	0.0
Physician assistants	0	0	0.0	Social workers	0	0	0.0
Nurse Practitioners	1	0	1.0	All other health professionals	0	0	0.0
Medical records personnel	1	0	1.0	All other personnel	1	1	1.6
Pharmacy personnel	0	0	0.0	-----			
Clinical laboratory personnel	0	0	0.0	TOTAL	8	14	12.5

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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$3,972,006	Cash and cash equivalents	\$0	Current liabilities	\$596,865
Less deductions	870,493	Net Patient receivables	459,143	Long-term debt	0
Net patient revenue	3,101,512	Other receivables	-1,088,269	Other liabilities	0
Plus other revenue	121	Land, bldgs and equip: Net	369,566	Subtotal	596,865
Total revenue	3,101,633	Other assets	58,050		
Less expenses	3,434,923			Unrestricted fund balance	-798,375
Nonoperating gains/losses	0	Total Assets	\$-201,510	Total liabilities & fund balance	\$-201,510
Net Income	\$-333,290			Restricted fund balances	\$0

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 2A		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [\$0]	0.0%	41.7%	0.00	41.8%	0.00	58.9%	0.00	0.0%	.
Medical Assistance [\$1,092,764]	27.5%	9.0%	3.05	5.7%	4.86	10.1%	2.73	19.1%	1.44
Commercial [\$2,677,365]	67.4%	43.2%	1.56	48.2%	1.40	26.7%	2.53	65.9%	1.02
All other [\$201,877]	5.1%	6.1%	0.83	4.3%	1.17	4.3%	1.17	15.0%	0.34
Deductions as % of Total Gross Patient Revenue									
Medicare [\$0]	0.0%	23.7%	0.00	25.1%	0.00	26.7%	0.00	0.0%	.
Medical Assistance [\$377,214]	9.5%	6.0%	1.59	3.6%	2.61	4.6%	2.07	10.3%	0.92
Commercial [\$465,524]	11.7%	9.4%	1.24	11.2%	1.05	4.5%	2.62	14.9%	0.78
Charity care [\$5,166]	0.1%	1.2%	0.11	0.8%	0.16	0.5%	0.26	0.0%	.
All other [\$22,589]	0.6%	1.4%	0.40	0.4%	1.34	0.4%	1.29	0.1%	3.93
Total deductions [\$870,493]	21.9%	41.7%	0.53	41.2%	0.53	36.7%	0.60	25.4%	0.86
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	0.0%	5.1%	0.00	3.1%	0.00	2.8%	0.00	0.0%	0.21
Net gains/losses as % of net income	0.0%	5.3%	0.00	-1.6%	0.00	4.7%	0.00	0.0%	.
Expenses as % of Total Expenses									
Salary/fringe benefit[\$1,183,760]	34.5%	47.8%	0.72	47.5%	0.73	51.3%	0.67	32.1%	1.07
Supplies and services[\$1,757,771]	51.2%	40.5%	1.26	40.3%	1.27	38.7%	1.32	56.1%	0.91
Capital component [\$429,070]	12.5%	8.7%	1.44	9.2%	1.36	7.3%	1.70	11.2%	1.12
Bad debt [\$64,322]	1.9%	3.0%	0.63	3.0%	0.62	2.6%	0.71	0.7%	2.72
Fiscal Statistics									
Operating margin	-10.7%	6.1%	-1.78	11.4%	-0.94	4.5%	-2.37	-3.9%	2.76
Total hospital profit margin	-10.7%	6.4%	#	11.2%	-9.6	4.7%	#	-3.9%	2.76
Return on equity	41.7%	10.0%	4.17	15.1%	2.76	28.0%	1.49	25.6%	1.63
Current ratio	-1.0	2.5	-0.38	2.4	-0.40	1.5	-0.62	-0.6	1.59
Days in net patient accounts receivable	54.0	57.8	0.93	62.4	0.87	60.9	0.89	.	.
Average payment period	64.2	52.6	1.22	64.0	1.00	66.6	0.96	49.4	1.30
Equity financing	396.2%	56.2%	7.05	58.1%	6.82	26.3%	15.08	1202.1%	0.33
Long-term debt to equity ratio	0.0	0.5	0.00	0.4	0.00	1.4	0.00	0.0	.
Times interest earned	.	5.0	.	10.0	.	5.7	.	.	.
Total asset turnover	-15	0.9	-17.5	0.8	-19.6	1.5	-9.95	-79	0.19
Average age of plant: years	2.2	9.5	0.24	9.0	0.25	11.4	0.20	1.7	1.31
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	26.1%	.
Output gross rev (% of total gross pt. rev)	8.3%	44.1%	0.19	50.4%	0.16	32.5%	0.26	54.9%	0.15
Net Revenue Statistics									
Inpatient net revenue per discharge	\$7,764	\$7,870	0.99	\$6,978	1.11	\$8,870	0.88	\$2,607	2.98
Inpatient net revenue per day	\$3,640	\$1,834	1.98	\$1,532	2.38	\$2,010	1.81	\$1,115	3.26
Outpatient net rev per visit	\$-275	\$343	-0.80	\$365	-0.75	\$253	-1.1	\$2,407	-0.11